



***TRANSIT  
WORKFORCE  
CENTER***

# Making Connections 2022

The National Transit Workforce Conference

December 13 – 14, 2022 • Washington, D.C.





# Designing an Impactful Training Program





# Program Design Workshop Agenda

- **What is Program Design? Concepts and Approaches**
- **Linking to Classroom and On the Job Training**
- **Examples of Effective “Linked” Program Designs**
- **Q&A**



# Program Design



## What is Program Design?

- Program Design – Wide scope; People centric
- Courseware Design – Task and Components based

*Figure S-1. Transit vehicle maintenance instructor competency model.* (from National Training and Certification Program for Transit Vehicle Maintenance Instructors)



# Program Design

## Concepts and Approaches



### Program Design Keys to Consider:

- **Why** are we Creating and Designing the program?
- **Who** is the program being created for?
- **What** are the Learning & Performance Objectives?
- **How** are we Assessing our people?
- **How** are we Delivering instruction?
- **What** Training Resources will we use?
- **How** will we Improve our program?



# Our Speakers



Danielle Wallace  
King County Metro



Colleen May  
Southeastern Pennsylvania  
Transportation Authority  
(Septa)



Mike Glaeser  
Washington Metropolitan  
Area Transit Authority  
(WMATA)

# King County Metro Program Design

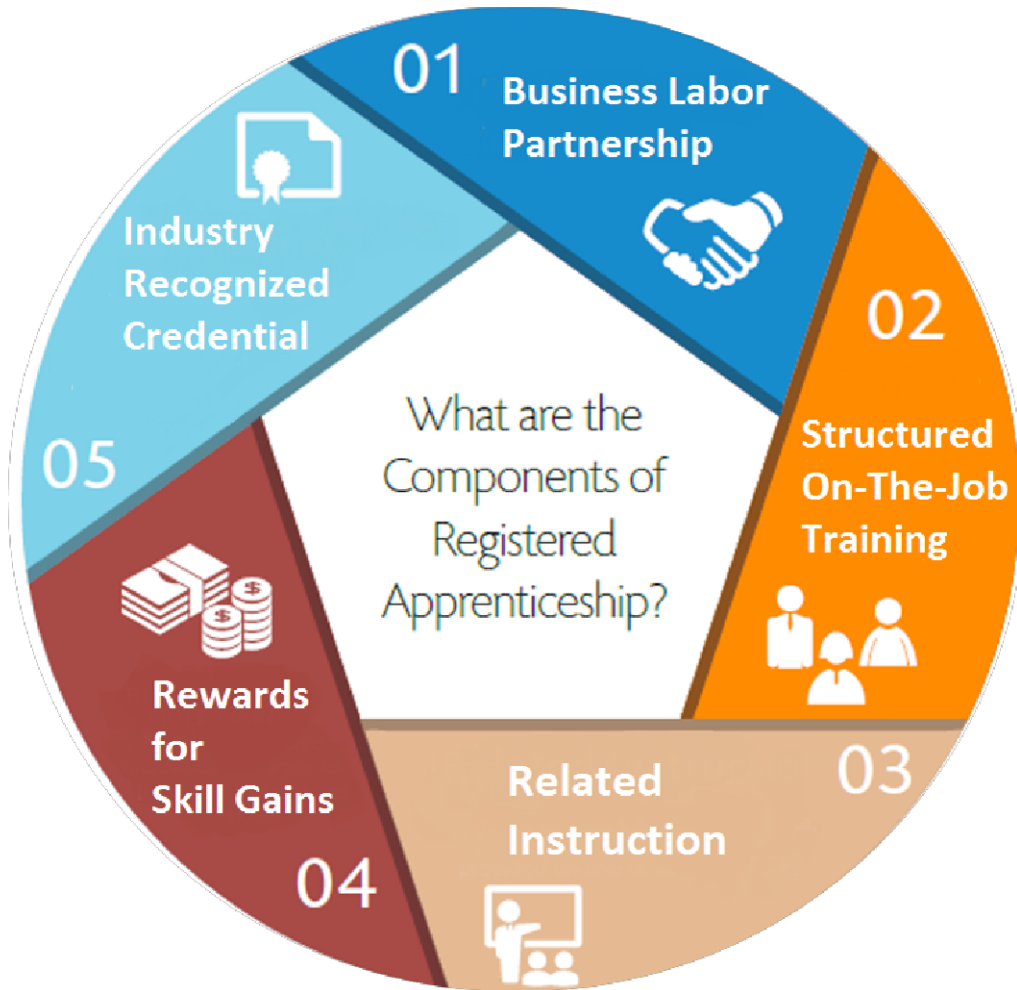


A mobility agency that connects  
people and communities

Danielle Wallace  
*Apprenticeship and Pathways Manager*



# Apprenticeships at Metro

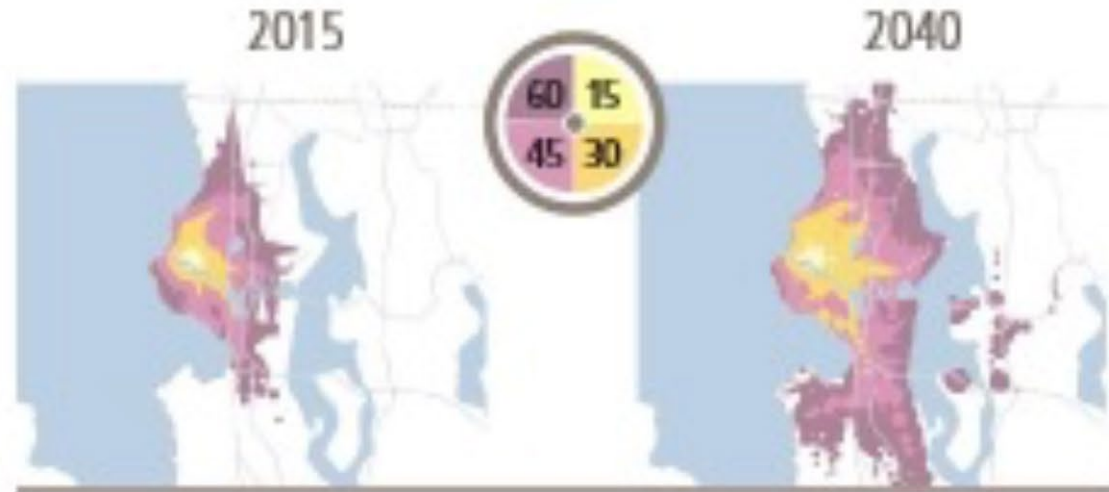


- Mechanic (1970s)
- Building Operating Engineer (2019)
- Rail Electrical Worker (2019)
- Maintenance Painter (2022)

# Why are we creating this program?

- **Needs Assessment:**

- Where do we have the greatest workforce needs?
- How can we create the most impact?
- Where can we build more equitable pathways?
- How much capacity can we invest?



# What are the core skills required?

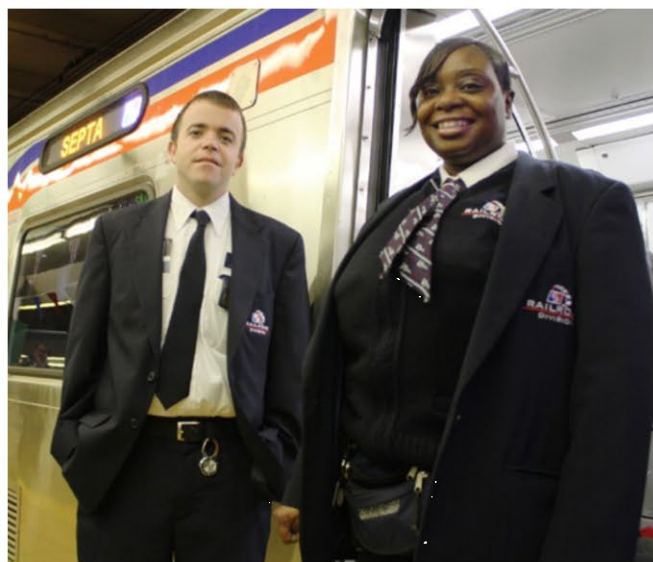
- Form Development Team
- Assess job requirements
- Research related apprenticeships and training programs
- Identify potential training partners
- Develop new classification that outlines program specific requirements
- Connect with State Apprenticeship Office



# Thank you!

Danielle Wallace  
[Danielle.Wallace@kingcounty.gov](mailto:Danielle.Wallace@kingcounty.gov)



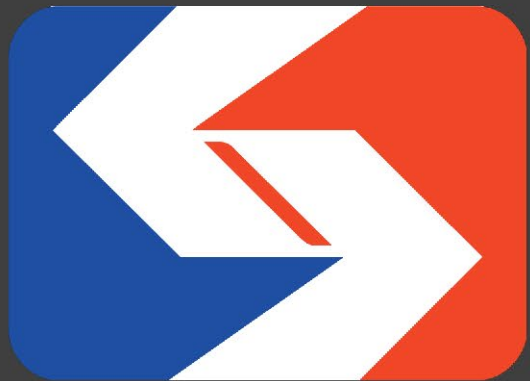


Colleen May



# Assessments

- How are we Assessing Our People?
  - Tests based on Skills Criteria and Learning Pathways
  - Types of Assessments
- What to Assess and Test?
  - Core and Functional Skills linked to Standards
  - Learning Styles and preferences



SEPTA



# Training Delivery

- How will we teach?
- What methods will we use?
  - How does each type of delivery fit into your program:
    - eLearning/self-paced ->
    - Online Learning/ViLT ->
    - AR/VR learning ->
    - Hands On Training/OJT ->
    - Mentor/Apprentice Ongoing Training







# Hands On & Classroom Training

How do you Link your program design to:

- Classroom Instruction and Learning
- Hands On Training – What works and what doesn't.
- Basics and Best Practices



# Program Effectiveness

- What makes programs Effective?
- How can you keep Improving them?



# What?

# How?

Program Design

Mike Glaeser  
DATE 12/13/2022





## **What** Training Resources will we use?

What kinds are there?

- Manufacturer
- Outside vendor
- Local Community/Technical College
- Employees
- iTLC
- APTA

How are you going to keep track of resource information?  
Categorize by Model, Make, Source  
Where are you going to keep information?



Microsoft Teams interface showing the "13 Specialty" team files.

**Left Navigation Panel:**

- Activity
- Chat
- Teams
- Calendar
- Calls
- Files
- MyHub
- Apps
- Join or create a team

**Top Bar:** Search, WMATA, Meet button.

**Team Header:** 13 Specialty | Posts | Files | Wiki | +

**Files Tab:**

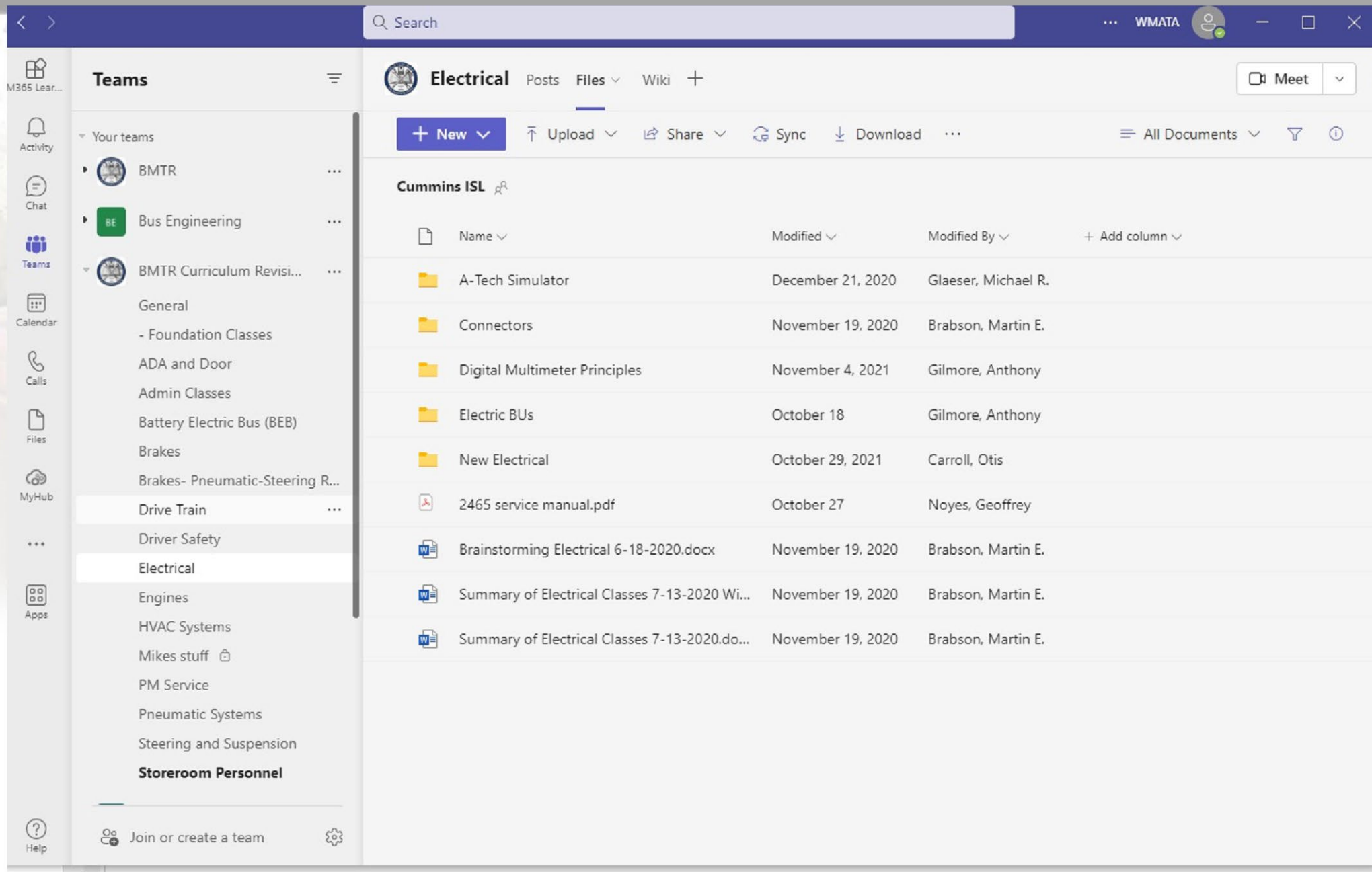
- + New
- Upload
- Share
- Sync
- Download
- All Documents

**File List:**

Name	Modified	Modified By
Artic Joint	November 17, 2020	Rush, Tierra
BOCC	November 17, 2020	Rush, Tierra
CFC Refrigerant Recovery Certification 608	November 17, 2020	Rush, Tierra
Common Features Training	February 24	Brabson, Martin E.
Fire Suppression	November 17, 2020	Rush, Tierra
Interlock	November 18, 2020	Rush, Tierra
Leadman Admin	November 18, 2020	Rush, Tierra
Leak Tester	November 18, 2020	Rush, Tierra
Operators and Maintenance	November 18, 2020	Rush, Tierra
Paint & Body AA Leadman Testing	August 27, 2021	Noyes, Geoffrey
Parts Class	November 18, 2020	Rush, Tierra
Roaddeo	November 18, 2020	Rush, Tierra
Vendor Safety	November 20, 2020	Rush, Tierra

**Team Chat:**

- General
- Document Review
- Images
- Source Documents
- Training Calendar
- Videos
- 01 General
- 02 Engine
- 03 Electrical
- 04 Brakes
- 05 Chassis
- 06 Drivetrain
- 07 HVAC
- 08 PM Service
- 09 Driver
- 10 Admin Courses
- 11 Leadership and Supervisory
- 12 Division
- 13 Specialty**
- 14 Computer Based Training
- 15 Online Training



The screenshot shows the Microsoft Teams interface. On the left is a navigation pane with icons for Activity, Chat, Teams, Calendar, Calls, Files, MyHub, and Apps. The 'Teams' section is expanded, showing a list of teams including 'BMTR', 'Bus Engineering', and 'BMTR Curriculum Revisi...'. The 'Electrical' team is selected. The main area displays the 'Electrical' channel with tabs for Posts, Files, and Wiki. The 'Files' tab is active, showing a list of files and folders. At the top of the file list is a header bar with a search bar, a 'Meet' button, and a list of actions: '+ New', 'Upload', 'Share', 'Sync', 'Download', and 'All Documents'. Below this is a table of files and folders.

Name	Modified	Modified By	+ Add column
A-Tech Simulator	December 21, 2020	Glaeser, Michael R.	
Connectors	November 19, 2020	Brabson, Martin E.	
Digital Multimeter Principles	November 4, 2021	Gilmore, Anthony	
Electric BUs	October 18	Gilmore, Anthony	
New Electrical	October 29, 2021	Carroll, Otis	
2465 service manual.pdf	October 27	Noyes, Geoffrey	
Brainstorming Electrical 6-18-2020.docx	November 19, 2020	Brabson, Martin E.	
Summary of Electrical Classes 7-13-2020 Wi...	November 19, 2020	Brabson, Martin E.	
Summary of Electrical Classes 7-13-2020.do...	November 19, 2020	Brabson, Martin E.	





# Q&A

# Program Design: Getting Started Guide

Question	Decision and Approach
Why are we Creating, Designing, or Updating this program?	
What are the Learning & Performance Objectives? Is it Standards based? If so, which standards?	
How are we Assessing our people?	
How is Performance measured on the job?	
How will we Teach? What Methods will we use?	
What Training Resources do we have now?	
Do we Create new or Update current materials? What do we need to Develop?	
Will this training be provided internally? Partnership-based or outsourced?	



THANK  
YOU!